To: **Mayor & City Council, Coeur d'Alene, Idaho**

From: **Scott Hoskins, Chair, ignite cda Board of Commissioners**
Tony Berns, ignite cda Executive Director

Re: **ignite cda 2024 Annual Report**

In accordance with annual reporting provisions of the Idaho code (Title 50, Chapter 20), we are pleased to present the following report for the Coeur d'Alene Urban Renewal Agency, dba ignite cda ("Agency"), activities for the period January 1, 2024 through December 31, 2024. Included in this packet is a fiscal year-end 2024 financial statement setting forth the Agency's assets, liabilities, income and operating expenses.

2024 Overview

The following Agency Vision & Mission statements, along with the listed Agency strategic foci, drive the Agency's business model and guide the Board's strategic direction:

Vision: ***to be a catalyst for positive change in the creation of an exemplary 21st Century city; a city in which economic prosperity, quality housing and employment opportunities are available to all.***

Mission: ***to bring together resources to achieve Coeur d'Alene's vision of a diverse, sustainable community with healthy neighborhoods, a vibrant central city, a strong regional economy, sustainable, superior public open spaces, and quality jobs and housing for all.***

ignite cda Strategic (long-term) Foci

(listed in no specific order of importance)

- **Education**:
  - Lake District Success Stories:
    - Higher Education Campus (HEC) partnership with the City of Coeur d'Alene (City), University of Idaho, North Idaho College, Lewis Clark State College, Fort Ground Neighborhood, and other community stakeholders to enhance the long-term strategic value to the Coeur d'Alene community of these higher education institutions.
    - DeArmond Building: partnership with North Idaho College, University of Idaho, Lewis Clark State College and the State Division of Public Works to build this new facility within the HEC that serves as a new student welcome center and provides office space for the University of Idaho and Lewis Clark State College.
    - Sorenson Magnet School: partnership with School District 271 on American with Disability Act building improvements that helped prevent the closure of this downtown neighborhood school.
  - River, Atlas & Health Corridor Districts:
    - Evaluate and pursue opportunities that arise that create value for the community.

- **Job Creation & Retention**
  - Continue partnership efforts with Jobs Plus, City, Kootenai Health and private employers to facilitate job creation and job retention in support of emerging industries.

- **Housing:**
  - Ignite cda will play a key support role in helping the City achieve its vision for housing in the community, by pursuing housing opportunities in all Agency Districts.

- **Public Space: Create New & Enhance Existing Public Space:**
  - Lake District Success Stories:
    - Atlas Waterfront Park
    - McEuen Park
    - Memorial Park and Grandstand
    - Rotary Centennial Park
  - Ignite cda will continue to partner with stakeholders to encourage connectivity of existing and new public space.
  - Ignite cda will continue efforts to secure long-term public access to the river waterfront (e.g. Mill River (Johnson) Park, Atlas Waterfront Park) and continue to leverage public funds to create new public space.
  - River, Atlas and Health Corridor Districts: partner with City and other stakeholders to identify potential opportunities.

- **Public Parking:**
  - Ignite cda will help in rationalizing overall parking needs for all Agency Districts.

- **Atlas Mill Site Redevelopment Initiative**
  - Ignite cda will continue to work with the City and other stakeholders on transforming the former mill site area into a vibrant community asset including new waterfront public space and mix-use development supporting residential and commercial uses.

- **Health Corridor Urban Renewal District**
  - Ignite cda will work with the City, Kootenai Health and other stakeholders on value creating initiatives within the Health Corridor District.

- **Identification of Potential New Urban Renewal Districts**
  - Ignite cda will work with the City and other stakeholders on identifying the value proposition of potential new urban renewal districts.

Ignite cda Board Transitions

The ignite cda board had a dedicated commissioner end his tenure with the board in 2024: Jim Chapkis. Mr. Chapkis served on the ignite cda board for eight years.



Mr. Chapkis brought a strong business skillset to the board along with insights regarding community issues derived from his years of experience involved with public parking issues and overall community development. Coeur d'Alene is a better place because of his public service.

ignite cda had a change in City Council representation on the board in 2024 as City Council member Dan English left the board and City Council member Kiki Miller joined the board. The ignite cda board benefited greatly from Mr. English's years of service on the board including his insights as to how the Agency and the City could create value in unison for the community.



The ignite cda board welcomed City Council member Kiki Miller to the board in 2024. Mrs. Miller brings a broad array of talent to the board, especially with her knowledge of local housing issues, including the need for local worker housing. ignite cda is fortunate to have a community member of this caliber serving on the board.



The ignite cda board welcomed a new member to the board in 2024: Kevin Jester. Mr. Jester brings a strong business and design skillset to the board based on his years of experience leading one of Coeur d'Alene's premier architect firms, along with his many successful community projects including the Kroc Center. Again, ignite cda is fortunate to have a community member of this caliber serving on the board.



Ignite cda Board

Leadership
Scott Hoskins, Chair — Alivia Metts, Vice Chair

Members

Alivia Metts	Kiki Miller	Chris Meyer
Kevin Jester	Sarah Garcia	Amy Evans
Scott Hoskins	Brinnon Mandel	Mic Armon

2024 Agency Update

The Board's accomplishments in 2024 have produced a strong financial position as reflected in the attached financial statements.

Following are updates to key Agency initiatives. A listing of past and current key Agency partnership initiatives is contained in Exhibit A.

- **Lake District**
  The Agency closed its first redevelopment district in 2022. Per Disposition & Development Agreements (DDAs) in place, the following three Lake District projects are still being monitored through completion by the Agency:
  - Atlas Project Area 13 mixed use development initiative
    - Completion of both phases of the mix use development by 2031
  - Midtown mix use development initiative
    - Completion by Q1 2025
  - Bear Waterfront initiative (commercial building and ped/bike trail)
    - Completion by Q4 2025

- **Health Corridor District**:
  In fiscal year 2019, the Agency accepted the Health Corridor Eligibility Report authored by the Panhandle Area Council. Prior to Agency adoption, the Eligibility Report was

accepted by the City Council. The Agency was authorized by the City Council to develop a Health Corridor Urban Renewal Plan ("HC Plan") for the proposed Health Corridor area which would include a Master Plan and Economic Feasibility Study. The Agency hired HDR Engineering, Inc. to develop the Master Plan and to perform the Economic Feasibility Study. The HDR planning documents were completed and delivered to the Agency in September 2019. The HC Plan was approved by the ignite cda board in October 2019 and was sent to the City's Planning Commission for review as to the HC Plan's conformity with the City's Comprehensive Plan. The Planning Commission issued a finding that the HC Plan did conform to the Comprehensive Plan and forwarded the HC Plan to City Council for review. On December 3, 2019 the City Council approved the HC Plan and formation of the Health Corridor Urban Renewal District.

2024 Update:

- Efforts continue re. implementation of the DOWL Engineering traffic study recommendations. The traffic study identified key strategic mobility improvements and developed an implementation plan to achieve the strategic improvements over a 20-year time horizon. Ignite cda, in partnership with Kootenai Health, Idaho Transportation Department, Kootenai Metropolitan Planning Organization, City and Parkwood Business Properties is analyzing new venues designed to move pedestrians and vehicles across Hwy 95 resulting in better connectivity between the east and west areas of the Health Corridor District.

- **Property Divestitures/Transfers**

  In 2024, the Agency completed the following property divestitures / transfers:

  - Atlas Mill Site Project Divestitures: refer to Exhibit B.

- **Atlas Mill Site Project**

  In 2017, the Agency entered discussions with the City regarding the City's acquisition of a 47+/- acre portion of the former Stimson mill site property owned by a private individual. The 47+/- acre property, referred to as the Atlas Mill Site Area, was located outside of the Agency's River & Lake Districts. In 2017 the City agreed to allow for the expansion of the River District's boundary to include a portion of the Atlas Mill Site Area, and also agreed to the creation of a new urban renewal district named the Atlas District which would include a portion of the Atlas Mill Site Area as well as the western section of the former Stimson mill site owned by Mr. Douglass. In 2018, the City agreed to also expand the Lake District to include the waterfront portion of the Atlas Mill Site Area. In the spring of 2018, the City purchased the 47+/- acre Atlas Mill Site Area. In December 2018, the City approved the boundary expansions of the Lake and River Districts, and the creation of the Atlas District.

  2024 Update:

  - Overview: The Atlas Mill Site Project continues to perform very well financially allowing the ignite board to finalize the reclamation efforts of the Phase 3 (aka Mt. Hink) site. The completed reclamation effort of the Phase 3 site will allow the board to consider including home ownership, deed restricted attainable housing product to assist in the community's efforts of increasing the inventory of long-term affordable housing.

- Phases 1 & 2 of the Atlas Mill Site development proceeded in 2024 with the continued engagement of LaRiviere Inc. to perform the needed site and infrastructure work. Additional development Areas within the project site were awarded to development teams: Exhibit B captures the current status of Area engagements. Construction of single-family homes, duplexes, townhomes and multifamily units continued in 2024 on divested Areas.
- The Agency benefited from an agreement between the City and the Idaho Transportation Department (ITD) pertaining to a future Atlas Road ITD swale site that will be needed for ITD's widening of Interstate 90. The City/ITD arrangement allowed the Agency to export non-structural soil materials from the Phase 3 area of the Atlas Project site to the City's property on Atlas Road. Additionally, the Agency was allowed to import structural fill material from the Atlas Road site to the Atlas Project Phase 3 site which further assisted in the remediation of the Phase 3 site.
- The developer proposal review team comprised of representatives from ignite cda, City, Welch-Comer Engineers, Bernardo-Wills Architects and Heartland Real Estate Consulting continues to review / evaluate submitted proposals.
- The Atlas Project Architecture Design Review Committee (ADRC), comprised of representatives from the City, Welch Comer and Bernardo-Wills, continues to work with Atlas Project development teams on their building designs, making sure their designs conform to the Atlas Project building standards and design guidelines.

- **Riverstone West Phase 2 Improvement Reimbursement Agreement (IRA)**
  The Agency entered an $823,058 IRA with the Riverstone West development team pertaining to the construction of public infrastructure improvements associated with the building of the John Loop and Suzanne roadways located in the Riverstone West section of the Agency's River District.
  - The Riverstone West Phase 2 IRA was retired in 2024.

- **Riverstone, Riverstone West Phase 1 & Mill River Owner Participation Agreements (OPAs)**
  The Agency's OPA involving the Riverstone West Phase 1 initiative continued in 2024. The Riverstone and Mill River OPAs have been retired. These mix-use projects have reclaimed brownfield sites along the Spokane River creating public space (in the form of new public parks), jobs, and live-work-recreate mix-use development amenities for the community.

- **Communications / Outreach**
  The Agency continued its communication outreach efforts in 2024 primarily by utilizing the strength of the Agency's website (www.ignitecda.org). Addtionally, the Agency continued its communication strategy by occasionally inviting stakeholders to Agency board meetings and continued outreach efforts to the Coeur d'Alene community through presentations, videos and visits with interested target audiences.

- **Key Partnerships**
  During 2024, the Agency Board continued efforts to strengthen partnerships with key organizations and community stakeholders including: City of Coeur d'Alene, Kootenai

County, Jobs Plus, CDA Chamber of Commerce, Area & Regional Developers, Kootenai Health and Educational Institutions.

- **Atlas Project Area: Lake, River & Atlas District Strategic Property Portfolio**
  - **2024 Update**: In 2020 & 2021, the City of CDA transferred to the Agency real property assets located in the Atlas project area. These properties are being divested over time to development teams via the Disposition and Development Agreement (DDA) process to effectuate the Atlas project development plan. These properties are depicted in Figure 1 in Exhibit B.

Looking Forward to 2025 and Beyond

As shared earlier in this report, the Agency Board has established long-term strategic goals for the Agency Districts.

Summary

The Agency Board of Commissioners believes in continuous improvement, and thus continues to refine the Agency's business model. The Agency's presence, practices and functionality continues to be recognized by community leaders as both a key economic development catalyst for the Coeur d'Alene area, as well as an organization that creates great overall public value for the citizens in the community.

Exhibit A – Past & Current Key Agency Partnership Projects by District

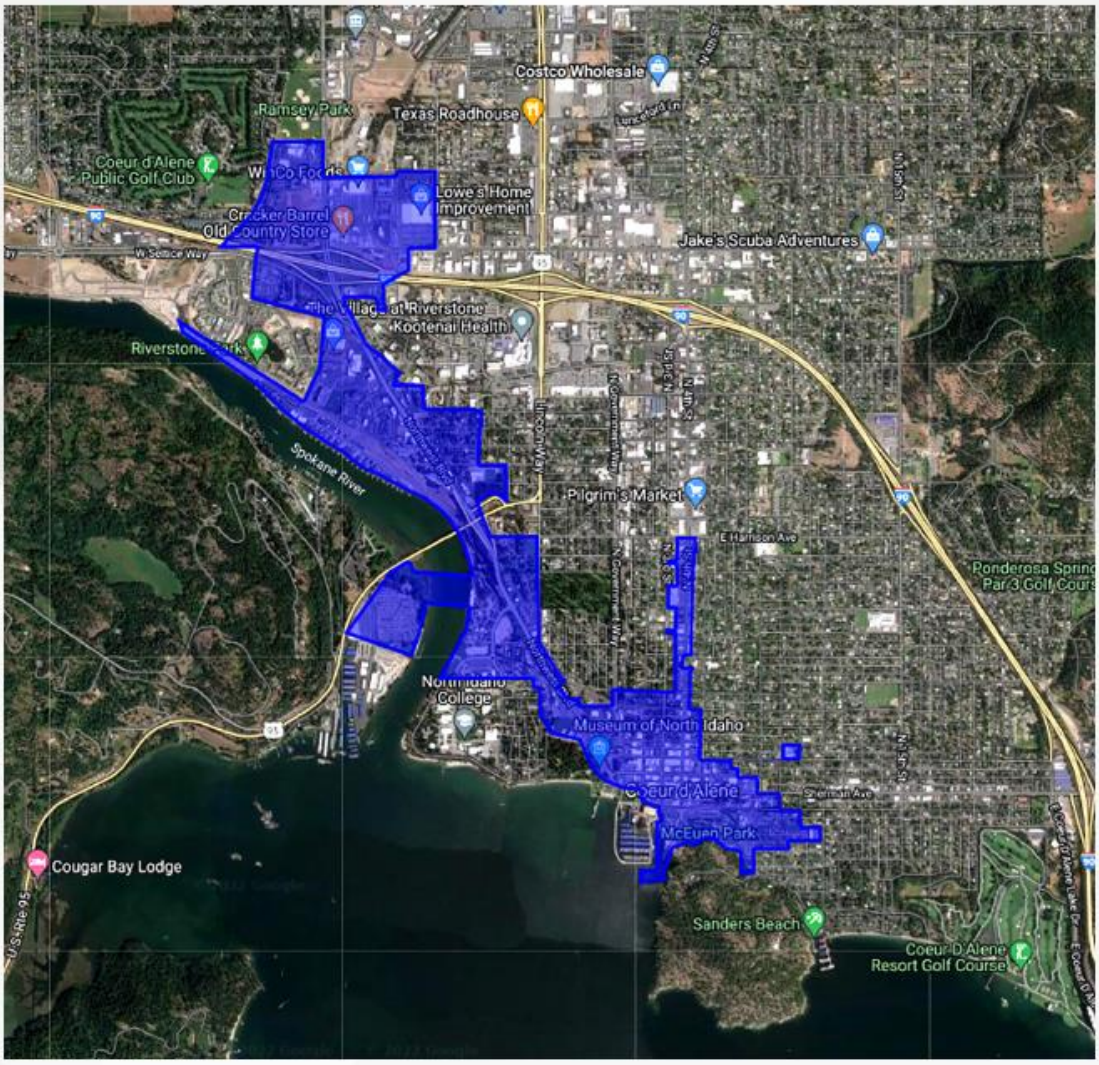
LAKE DISTRICT

- Riverstone Mix-Use Development
- McEuen Terrace
- Chamber of Commerce Building / Site
- 609 Sherman Lofts
- "Ice Plant" Townhomes
- NICTF/ignite Initiative: Prairie Trail creation
- NICTF/ignite Initiative: Centennial Trail addition in HEC
- Park Side
- Kroc Community Center
- CDA Public Library
- Northwest Place
- Midtown: 4th Street Reconstruction
- Sorenson Magnet School: ADA Improvements
- Higher Education Campus (HEC)
- McEuen Park
- HEC Collaborative Education Facility Initiative
- Four Corner Master Plan: Mullan Road Element
- The Lake Apartments
- Four Corner Master Plan: Memorial Park Element
- Downtown Parking Facility
- Four Corner Master Plan: Memorial Field Grandstand
- Atlas Waterfront Park
- LaCrosse Avenue Roadway Extension & Public Improvements
- Sherman Square Park / Rotary Centennial Park
- Museum of North Idaho: Land Donation / Site Improvements
- City of CDA Public Space / Safety Improvements

Following is a copy of a pamphlet highlighting the Lake District Legacy.

The Lake District Legacy

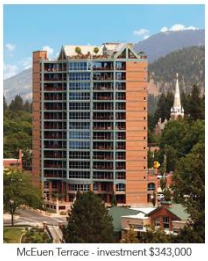
1997 - 2021



The Lake District was the first district created by ignite cda for the City of Coeur d'Alene's urban renewal agency. When a district is formed it has to have a specific termination date. The closure of the Lake District was December 31, 2021. The original Lake District encompassed 729 acres, it consists of the downtown core area, east to Sorensen school, and north to midtown. It proceeds west along Northwest Boulevard to Riverstone and at it northern most point extends above I-90 to the Kroc Center.



Riverstone Development - investment $9,000,000



McEuen Terrace - investment $343,000



Higher Education Campus - investment $5,400,000



McEuen Park - investment $15,600,000



CDA Regional Chamber - investment $300,000



Parkside Development - investment $820,000



Kroc Community Center - investment $500,000



CDA Public Library - investment $250,000



Midtown 4th Street Reconstruction - investment $1,674,000



Sorenson Magnet School ADA Improvements - investment $450,000



Sherman Square Rotary Centennial Park - investment $625,000



Memorial Park - investment $1,930,000



Mullan Road Improvement - $1,600,000



Memorial Grandstand - investment $1,162,000



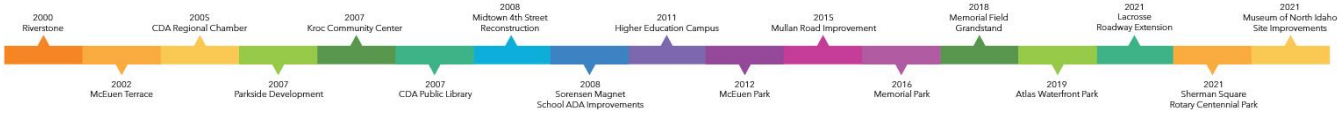
Atlas Waterfront Park - investment $6,800,000



Lacrosse Roadway Extension - investment $1,782,000



Museum of North Idaho Site Improvements - investment $700,000



The Lake District Legacy

1997-2021

We asked some of our community leaders who over the years have played a key role in the success of the Lake District to share an insight as to the success of the Lake District. Here's what they had to say.



Scott Hoskins, Board Chair, ignite cda
On the east side of the district is the Sorensen Elementary School. The school district was ready to close the school as it was in bad need of repairs and there were some ADA requirements that had to be completed. We partnered with the school district and Sorensen school is now a very viable part or the downtown and is a major magnet school.



Sandi Bloem, Former Coeur d'Alene Mayor
During the time that I served as mayor, one of the things I said often was great communities are made up of great public places, and public places only happen when you take a space, get to know it well, and endow it with value. You literally create a place that the community can be proud of and is owned by the community. If you look at the projects such as the library, the skate park, the educational corridor, the Kroc Center, and the improvements to downtown, all the things ignite has done have created amazing public places. Every Urban Renewal project has fulfilled something that the community asked for. That's what builds a strong community.



Steve Widmyer, Former Coeur d'Alene Mayor
The project I was probably most excited about was the Memorial Field project because I remember as a six-year-old boy riding my bike from my house and playing baseball at Memorial Field. I'm a big history buff, I want to preserve history in the city of Coeur d'Alene. It is so very important to me personally that Memorial Field be preserved and that the grandstand be renovated. I am very excited about the Memorial Field project and everything that was done there.



Amy Evans, Coeur d'Alene City Council Member
The partnership between the city and the arts commission with ignite has been invaluable. It has allowed the city to curate an amazing collection of public art for all citizens and visitors to enjoy. In addition, the education corridor is a wonderful connection between Riverstone and the downtown core allowing the community to access all the parks in one day with use of the Centennial Trail going even further connecting to the Prairie Trail.

RIVER DISTRICT

- Mill River Mix-Use Development
- Riverstone West Mix-Use Development: Phase 1
- Mill River Seniors: Affordable Housing Initiative
- Riverstone West Apts.: Affordable Housing Initiative
- KYRO Ice Rink: Public Improvements
- Riverstone West Mix-Use Development: Phase 2
- Riverstone West III Apts.: Affordable Housing Initiative
- Circuit @ Seltice Sewer Infrastructure Initiative
- Seltice Way Revitalization Initiative
- Atlas Mill Site Project

ATLAS DISTRICT

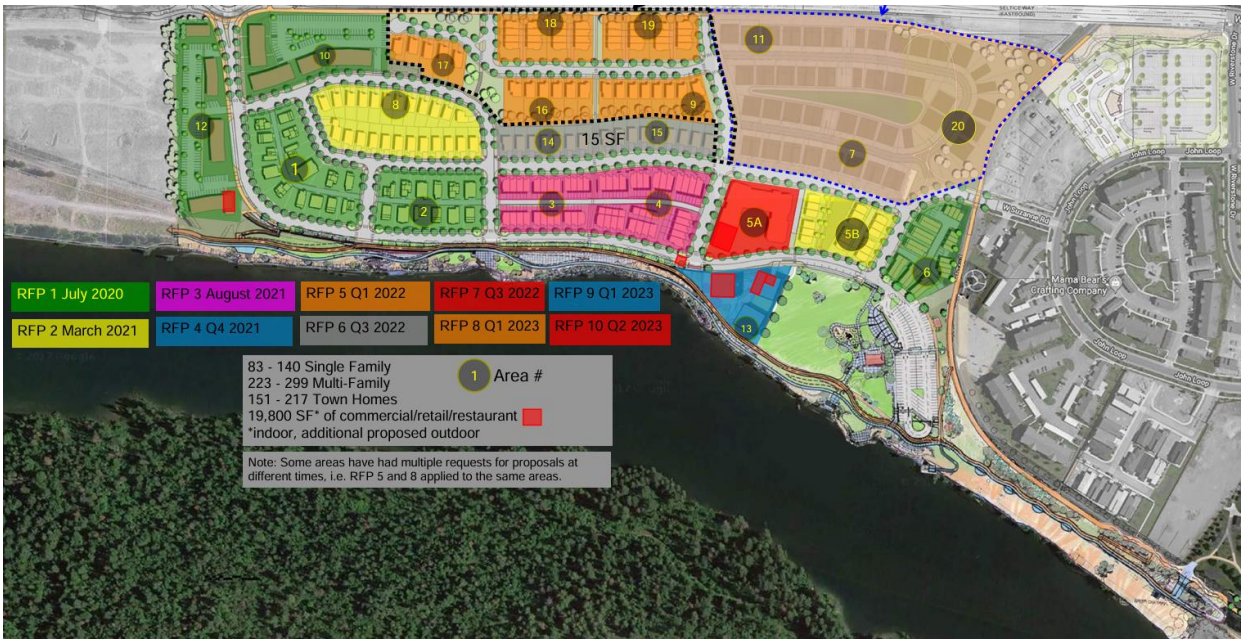
- Atlas Mill Site Project

HEALTH CORRIDOR DISTRICT

- DOWL Engineering Traffic Study
- Ignite cda, City, Idaho Transportation Department, Kootenai Health, Parkwood Business Properties, Kootenai Metropolitan Planning Organization partnership effort to analyze new possibilities for vehicle and pedestrian movement across Highway 95

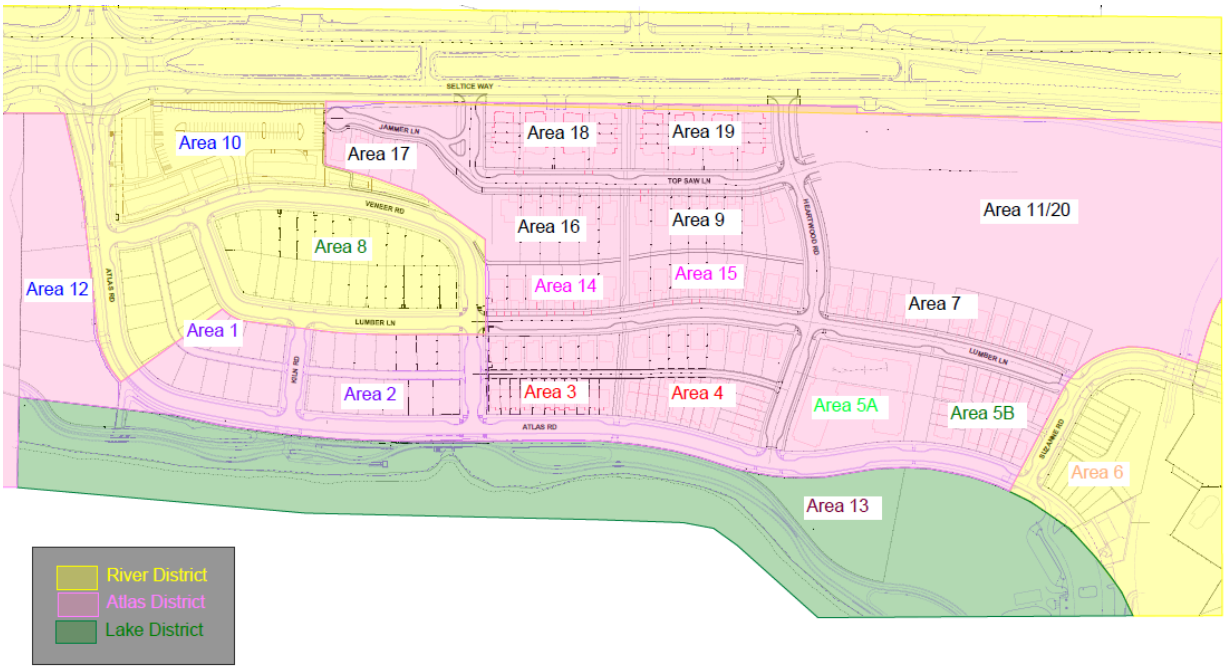
Exhibit B

Atlas Waterfront Project
Status of "Areas" Within the Project Site as of December 2024



Areas Sold as of December 31, 2024: 1, 2, 3, 4, 5B, 6, 8, 9, 10, 12, 13, 14, 15, 16, 17, 18, 19
Areas to be Released in Future Request for Proposals (RFPs): 5A, 7, Phase 3 (Areas 11 & 20)

Atlas Waterfront Project
"Area" Location Within ignite cda Districts



FINANCIAL STATEMENTS

Fiscal Year 2024 Audit Report Attached



Financial Statements
SEPTEMBER 30, 2024

ignite cda

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September 30, 2024

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Financial Section

Independent Auditor's Report

HOOVER
Certified Public Accountant | Business Consultant

INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners
ignite cda
Coeur d'Alene, Idaho

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities and each major fund of ignite cda, as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise ignite cda's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of ignite cda, as of September 30, 2024, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of ignite cda and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about ignite cda's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

INDEPENDENT AUDITOR'S REPORT (CONCLUDED)

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ignite cda's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about ignite cda's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 19, 2025, on our consideration of ignite cda's internal control over financial reporting and on our test of its compliance with certain provisions, laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of ignite cda's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering ignite cda's internal control over financial reporting and compliance.

Scott P. Hoover, CPA

Scott P. Hoover, CPA, PLLC
Liberty Lake, WA

February 19, 2025

Financial Section

Management's Discussion and Analysis

ignite cda
City of Coeur d'Alene's Urban Renewal Agency

Management's Discussion & Analysis
For the Year Ended September 30, 2024

This section of the ignite cda (Agency) fiscal year 2024 financial report presents our discussion and analysis of the Agency's financial performance during the fiscal year that ended on September 30, 2024. Please read it in conjunction with the Agency's financial statements which follow this section. Note: The Agency is not a taxing entity and thus does not levy any form of taxes.

FINANCIAL HIGHLIGHTS

- The Agency administers four redevelopment districts within the City of Coeur d'Alene's (the "City") area of impact, three active and one closed:
    - Lake District (closed), formed in 1997, encompasses sections of downtown, midtown, and Northwest Boulevard.
    - River District (active), formed in 2003, encompasses the geographic area between Interstate 90 and the Spokane River, east of Huetter Avenue and west of Northwest Boulevard.
    - Atlas District (active), formed in 2018, encompasses the geographic area between Seltice Way and the Spokane River, bounded on the east by the Riverstone development and bounded on the west by the US Bank Service Center.
    - Health Corridor District (active), formed in 2019, encompasses the general geographic area located between Government Way, Interstate 90, Northwest Boulevard and Davidson Avenue.

- The Agency's total net position as of September 30, 2024 was $23,125,351.

- During fiscal year 2024, the Agency realized total general revenues of $2,852,055 and special items of $(10,802,674) and total net expenses of $(891,646), resulting in a change in net position of $(8,842,265). This change in net position value reflects GASB special item accounting of allowance for estimated costs in excess of net realizable value and land transfer cost reimbursement associated with the phase three portion of the Atlas mill site redevelopment initiative explained in more detail under Note 7 in the audited financial statements. Although the Agency's net position value is negative at this time due to the GASB accounting requirement for sales of real estate and investment costs to date, the Atlas mill site redevelopment initiative is forecasted to generate millions of dollars of positive cash flow over the term of the Atlas District. One of the primary reasons for this current net position situation is that the Agency has undertaken the task of reclaiming a 10-acre portion of the former Atlas mill site that contained hundreds of thousands of cubic yards of waste material that needed to be removed from the site and replaced with suitable soil material for redevelopment of the site. These 10 acres once lost to the community will soon be developed to support residential buildings that will benefit the community over the decades to come. This type of reclamation effort is a key role that urban renewal agencies play in the long-term effort to create value for the community.

- Lake District: in June of fiscal year 2022, the Agency issued a Termination Plan for the Lake District. The Lake District Termination Plan was approved by the City by ordinance officially ending the Lake District in fiscal year 2022. Per the Termination Plan, several existing Agency Lake District projects continued into fiscal year 2024.

- Lake District: in fiscal year 2019, the Agency issued a Request for Proposals (RFP) for redevelopment of the Agency's property assets located in the Midtown area of the Lake District (813 N. 4th – 823 N. 4th). Two proposals were submitted, and the Agency awarded the project to Midtown Ventures LLC. In fiscal year 2019, the Agency entered into an Agreement to Negotiate Exclusively (ANE) with the Midtown Ventures LLC development team that resulted in a fair reuse appraisal process and development of a Disposition and Development Agreement (DDA) that guided the redevelopment of the Agency's Midtown property assets. The plan was for the mix-use (retail/commercial/residential) project to begin construction in fiscal year 2021. However, due to issues associated with the Covid-19 pandemic, construction costs, as well as an easement issue, project commencement began in fiscal year 2022. The project was substantially completed in fiscal year 2024, waiting upon a final certificate of occupancy for the street level commercial space.

- Lake District: in fiscal year 2017, the Agency entered discussions with the City of Coeur d'Alene regarding the City's acquisition of a 48-acre portion of the former Atlas Mill site property owned by a private individual. The 48-acre property was located outside of the Agency's Lake District. In fiscal year 2018, the City agreed to allow for the expansion of the Lake District's boundary. The City agreed to purchase the 48 acres in September 2017 for $7.85 million and purchased the property in May 2018. In September of fiscal 2018, the Agency approved the "Second Amendment to the Second Amended & Restated Lake District Urban Renewal Plan" which if approved by the City Council, would expand the Lake District's footprint into the Atlas mill site property acquired by the City. In fiscal 2019, the City of Coeur d'Alene City Council approved the expansion of the Lake District boundary.

- Lake District: in fiscal year 2020, the Agency issued an Atlas Mill Site Development Opportunity Request for Proposals (RFP) document. The RFP focused on development opportunities associated with certain geographic areas located in Phase 1 of the mill site development plan. In 2020, the board made an award of Area 13 to the development team of deChase-Miksis, the lone Phase 1 development Area located in the Lake District. This property sale did not close in fiscal year 2021 and negotiations with the developer ceased. In fiscal year 2022, a new RFP was issued for Area 13. Two development teams submitted proposals. The chosen development team chose not to proceed with the project and the Agency approached the second development team. The Agency entered into an Agreement to Negotiate Exclusively (ANE) with Bluegrass Development for the purchase and development of Area 13 with an ANE timeframe of entering into a Disposition and Development Agreement (DDA) by December 1, 2022. Bluegrass Development chose not to enter into the Dda. In fiscal year 2023, a new RFP was issued for Area 13. Two development teams submitted proposals. Area 13 was awarded to deChase-Miksis with a stipulation that the closing occur prior to December 31, 2023. The property closed prior to December 31, 2023 and the Agency continued to monitor the deChase-Miksis DDA in fiscal year 2024.

- Lake District: in fiscal year 2021, the Agency entered into a DDA with Bear Waterfront LLC development team for the sale and development of Agency-owned abandoned railroad right-of-way property. Development per the DDA commenced in fiscal year 2022 and continued through fiscal year 2024.

- River District: in fiscal year 2017, the Agency entered discussions with the City of Coeur d'Alene regarding the City's acquisition of a 48-acre portion of the former Atlas Mill site property owned by a private individual. The 48-acre property was located outside of the Agency's River District. In fiscal year 2018 the City agreed to allow for the expansion of the River District's boundary and the creation of a new urban renewal district named the Atlas District. The City agreed to purchase the 48 acres in September 2017 for $7.85 million and purchased the property in May 2018. In September of fiscal year 2018, the Agency approved the "Second Amendment to the River District Redevelopment Plan" which if approved by City Council, would expand the River District's footprint into the Atlas mill site property acquired by the City. In fiscal 2019, the CDA City Council approved the expansion of the River District boundary.

- River District: in fiscal year 2020, the City of CDA transferred ownership of Atlas mill site property to the Agency. This 45.5-acre property transfer included City-owned Atlas mill site property as well as City-owned railroad right-of-way property. Approximately 24% of the transferred property resides in the River District.

- River District: in fiscal year 2024, the Agency continued its authorization to perform Atlas project site infrastructure work which impacted both the River and Atlas Districts.

- River District: in fiscal years 2020 through 2022, the Agency issued Atlas Mill Site Development Opportunity Request for Proposals (RFP). The RFP's focused on development opportunities associated with certain geographic areas located in the mill site development plan. The following River District Areas have been sold:

  Area 1 (50% of area located in River District): Developer – Bluegrass Development
  Area 6: Developer – Active West
  Area 8: Riverfest LLC
  Area 10: Developer – deChase-Miksis

- River District: in fiscal year 2018, the Agency agreed to enter a $7 million revenue allocation anticipation note with Washington Trust Bank, with a 10-year term at a fixed interest rate of 3.3%. Note documents were executed in fiscal year 2019. Proceeds from this note will be used to fund strategic projects.

- Atlas District: in fiscal year 2017, the Agency entered into discussions with the City of Coeur d'Alene regarding the City's acquisition of a 48-acre portion of the former Atlas Mill site property owned by a private individual. The 48-acre property was located outside of the Agency's River and Lake Districts. In fiscal year 2018 the City agreed to allow for the creation of a new 68.4-acre Atlas Urban Renewal District which will encompass an area including a portion of the City's purchased property (36.8 acres) and additional mill site property owned by a private individual (31.6 acres). The City agreed to purchase the 48 acres in September 2017 for $7.85 million and purchased the property in May 2018. In September of fiscal year 2018, the Agency approved the "Atlas District Urban Renewal Plan" which if approved by City Council, would create the New Atlas District. In fiscal 2019, the Coeur d'Alene City Council approved the creation of the Atlas District.

- Atlas District: in fiscal year 2020, the City of Coeur d'Alene transferred ownership of Atlas mill site property to the Agency. This 45.5-acre property transfer included City-owned Atlas mill property as well as City-owned railroad right of way property. Approximately 76% of the transferred property resides in the Atlas District.

- Atlas District: in fiscal year 2024, the Agency continued its authorization to perform Atlas project site infrastructure work which impacted both the River and Atlas Districts.

- Atlas District: in fiscal years 2020 through 2024, the Agency issued Atlas Mill Site Development Opportunity Request for Proposals (RFP). The RFP's focused on development opportunities associated with certain geographic areas located in the mill site development plan. Following is a list of the Areas that have been sold through fiscal year 2024 in the Atlas District:

  Area 1 (50% of area located in Atlas District): Developer – Bluegrass Development
  Area 2: Developer - Bluegrass Development
  Area 3: Developer - Toll Brothers
  Area 4: Developer - Toll Brothers
  Area 5B: Developer - Riverfest LLC
  Area 9: Developer - Coeur Investment Group
  Area 12: Developer - deChase-Miksis
  Area 14: Developer - Atlas Five LLC
  Area 15: Developer - Atlas Five LLC
  Area 16: Developer - Coeur Investment Group
  Area 17: Developer - Coeur Investment Group
  Area 18: Developer - Coeur Investment Group
  Area 19: Developer - Coeur Investment Group

- Health Corridor District: in fiscal year 2019, the Agency accepted the Health Corridor Eligibility Report authored by the Panhandle Area Council. Prior to Agency adoption, the Eligibility Report was accepted by the Coeur d'Alene City Council. The Agency was authorized by the Coeur d'Alene City Council to develop an Urban Renewal Plan for the proposed Health Corridor area which would include a Master Plan and Economic Feasibility Study. The Agency hired HDR Engineering, Inc. to develop the Master Plan and to perform the Economic Feasibility Study. The HDR planning documents were completed and delivered to the Agency in September 2019. Development of the Health Corridor Urban Renewal Plan for City Council review initiated in fiscal year 2019. City Council approved creation of the new Health Corridor District in December 2019.

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include three kinds of statements that present different views of the Agency:

1. Government-wide financial statements provide information about the Agency's overall financial status.

2. Fund financial statements focus on individual parts of the Agency activities, reporting the Agency's operations in more detail than the government-wide statements.

3. Notes to financial statements provide detailed background information to the relevant financials.

The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements. The remainder of this overview section of management's discussion and analysis explains the structure and content of each of the statements.

Government-Wide Statements

The government-wide statements report information about the Agency as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all the Agency's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Agency's net position and how they have changed. Net position, i.e., the difference between the Agency's assets and liabilities, is one way to measure the Agency's financial health, or position.

- Over time, increases or decreases in the Agency's net position are an indicator of whether its financial health is improving or deteriorating, respectively.

- To assess the overall health of the Agency, consideration of additional non-financial factors such as changes in the property tax base and potential new developments should be considered.

- Governmental activities: Most of the Agency's urban redevelopment activities are included herein. In addition, the administration function of the Agency is reported here.

Fund Financial Statements

The fund financial statements provide more detailed information about the Agency's governmental funds - not the Agency as a whole. This accounting device is used by the Agency to keep track of specific sources of funding and spending for particular purposes.

Governmental funds focus on (1) how much cash and other financial assets can readily be converted to cash flow in and out, and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the Agency's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement, or in the subsequent pages, that explains the relationship (or differences) between them.

FINANCIAL ANALYSIS OF THE AGENCY AS A WHOLE

Net Position

The Agency's September 30, 2024 net position was $23,125,351. Table 1 presents a summary of the Agency's net position.

Table 1

Ignite cda's NET POSITION

	2024	2023
Current and other assets	$ 11,162,843	$ 12,499,654
Capital assets, net of accumulated depreciation	12,468,052	20,273,824
Total assets	23,630,895	32,773,478
Long-term liabilities outstanding	357,000	357,000
Other liabilities	148,544	448,862
Total liabilities	505,544	805,862
Net position - investment in capital assets, net of related debt	12,468,052	20,273,824
Net position - restricted	10,657,299	11,693,792
Total net position	$ 23,125,351	$ 31,967,616

Changes in Net Position

Table 2 shows the changes in net position for fiscal year 2024 and 2023.

Table 2

CHANGES IN NET POSITION

	2024	2023
General revenues:		
Property tax increment revenue	$ 2,656,322	$ 2,082,960
Penalties and interest on past due property taxes	-	20
Interest and investment earnings	139,451	73,466
Miscellaneous income	56,282	143,646
Special items:		
Gain from disposition of assets	1,323,796	1,432,344
Allowance for estimated costs in excess of net realizeable value	(8,521,000)	-
Land transfer cost reimbursement	(3,605,470)	-
Total general revenues and special items	(7,950,619)	3,732,436
Expenses:		
General government	879,669	1,370,931
Interest on long-term debt - general	11,977	12,305
Total expenses	891,646	1,383,236
Change in net position	$ (8,842,265)	$ 2,349,200

FINANCIAL ANALYSIS OF THE AGENCY AS A WHOLE (Concluded)

Changes in Net Position

The Agency's total general revenues, plus special items totaled $(7,950,619) for the fiscal year 2024. This represents an increase over fiscal year 2023 revenues and a decrease in special items due to the inclusion of the allowance for estimated costs in excess of net realizable value and land transfer cost reimbursement associated with the Atlas mill site redevelopment initiative. Expenses of $891,646 in fiscal year 2024 represent a decrease when compared to expenses in fiscal year 2023..

FINANCIAL ANALYSIS OF THE AGENCY'S FUNDS

Governmental Funds

The Agency completed fiscal year 2024 with a total governmental fund balance of $10,858,283 which represents a $1,095,141 decrease from the ending governmental fund balance for fiscal year 2023. The net decrease over fiscal 2023 is primarily due to the Agency's continued funding of the Atlas Mill Project within the River and Atlas Districts and the realized proceeds from the disposition of areas within the Project.

Budgetary Highlights – River District

Actual revenues within the River District were approximately $52,000 higher than final budgeted amounts during the fiscal year. Actual revenues were approximately $75,700 higher than budgeted amounts during the fiscal year. The total actual expenditures were slightly higher than final budgeted amounts due primarily to the timing of capital outlay expenditures on the ongoing Atlas Mill Site Development project within the River District.

Budgetary Highlights – Atlas District

Actual revenues within the Atlas District were approximately $52,500 lower than final budgeted amounts for the fiscal year. Actual revenues were lower than budgeted due to tax increment revenues being less than budgeted. Total actual expenditures were well below budget by approximately $332,000 due primarily to the timing of actual spending associated with the Atlas Mill Site Development project.

Budgetary Highlights – Health Corridor District

Actual revenues within the Health Corridor District were approximately $9,000 lower with final budgeted amounts due to tax increment revenues being less than budgeted. Total actual expenditures were slightly over budget by approximately $8,000.

Budgetary Highlights – Public Art

As part of its commitment to public art in Coeur d'Alene, the Agency has historically transferred a percentage of its District tax increment revenues to the Coeur d'Alene Public Arts Commission (the Commission). The Commission is the entity empowered by the Mayor/Council to invest public dollars in value adding public art projects for the City. Any Agency District funds transferred to the Commission must be used for public art projects within the District where the funds originate. For fiscal year 2024, the Agency transferred $17,251 of River District funds to the Commission. No public art funds were transferred to the Commission from the Atlas District or Health Corridor District due to minimal funds generated.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets – River District

The Agency's strategic property assets within the River District are located within the Atlas mill site project area. These properties will be divested over time utilizing Disposition and Development Agreements (DDA's). To date, the following properties have been divested via the DDA process:

- Area 1 (50% of area located in River District): Developer – Bluegrass Development
- Area 6: Developer – Active West
- Area 8: Developer – Riverfest LLC
- Area 10: Developer – deChase-Miksis

Capital Assets – Atlas District

The Agency's strategic property assets within the Atlas District are located within the Atlas mill site project area. These properties will be divested over time utilizing Disposition and Development Agreements (DDA's). To date, the following properties have been divested via the DDA process:

- Area 1 (50% of area located in Atlas District): Developer – Bluegrass Development
- Area 2: Developer – Bluegrass Development
- Area 3: Developer – Toll Brothers
- Area 4: Developer – Toll Brothers
- Area 5B: Developer – Riverfest LLC
- Area 9: Developer – Coeur Investment Group
- Area 12: Developer – deChase-Miksis
- Area 14: Developer – Atlas Five LLC
- Area 15: Developer – Atlas Five LLC
- Area 16: Developer – Coeur Investment Group
- Area 17: Developer – Coeur Investment Group
- Area 18: Developer – Coeur Investment Group
- Area 19: Developer – Coeur Investment Group

Capital Assets – Health Corridor District

The Agency does not own any capital assets in the Health Corridor District.

Long-term Debt: River District

- Strategic Property Portfolio: There is no debt associated with the real property assets located in the River District strategic property portfolio.

- Owner Participation Agreements (OPAs): The Agency has entered an OPA with the principals of the Riverstone West Phase 1 mixed use development. The OPA is financed through site-specific, tax increment fund revenues that will be generated by the project. The Riverstone West Phase 1 OPA (established in 2007) principal reimbursement total is $6,682,237. The OPA debt obligation amount is not reflected in the accompanying financial statements because payments by the Agency to the contract counterparties are conditional upon the Agency receiving tax increment revenue on the underlying properties each year.

CAPITAL ASSET AND DEBT ADMINISTRATION (Concluded)

- Improvement Reimbursement Agreements (IRAs): The Agency has approved the following IRAs:
  - Mill River Seniors affordable housing initiative
  - Riverstone West Family Apartments affordable housing initiative
  - Riverstone West Apartments III affordable housing initiative
  - Riverstone West Phase 2 mixed-use development initiative (IRA paid in full in fiscal year 2024)
  - Circuit at Seltice detached housing initiative

- The IRAs are financed through site-specific, tax increment fund revenues that will be generated by the specific projects. The Mill River Seniors IRA principal reimbursement total is $326,000. The Riverstone West Family Apartments IRA principal reimbursement total is $395,000. The Riverstone West Family Apartments III IRA principal reimbursement total is $280,000. The Riverstone West Phase 2 IRA principal reimbursement total is $823,058 was paid in full in fiscal year 2024. The Circuit at Seltice IRA principal reimbursement total is $344,610. The IRA debt obligation amounts are not reflected in the accompanying financial statements because payments by the Agency to the contract counterparties are conditional upon the Agency receiving tax increment revenue on the underlying properties each year.

Long-term Debt: Atlas District

- Strategic Property Portfolio: There is no debt associated with the real property assets located in the Atlas District strategic property portfolio.

ECONOMIC OUTLOOK AND FISCAL YEAR 2023 IMPACT

The Coeur d'Alene area, as in past years, continues to be the recipient of a redeployment of capital from other parts of the country. Homeowners, investors and developers recognize the value of migrating their wealth to Coeur d'Alene. The area's competitive land prices and quality of life and place attributes are key contributors to this trend.

In fiscal 2024, property values within the Agency's Districts increased. Private capital investment within the Districts continues to occur. During fiscal 2024, several projects were initiated within the Agency's districts signaling continued economic activity. Fiscal year 2025 will see additional construction projects initiated attesting to a viable regional real estate market.

Development for 2025 will occur in all three remaining Agency districts: River, Atlas, and Health Corridor. Development in the River District will be driven by the continued build-out of the Mill River mixed-use development along the Spokane River, by the phased completion of the Riverstone West project (a continuation of the original Riverstone mixed-use development also along the Spokane River), and by development in the Atlas mill site project area. Anticipated development in the Atlas District involves both residential and commercial products in the Atlas mill site project area. Anticipated development in the Health Corridor District will involve both residential and commercial product.

Property tax receipts in fiscal 2024 for the River, Atlas and Health Corridor Districts were consistent with projections. Projected fiscal 2025 property tax receipts for properties remaining post de-annexation for the River District should be on par with those respective property receipts from fiscal 2024. Tax receipts for the Atlas and Health Corridor Districts will be determined by actual development occurring within those Districts. The Agency expects the property tax source of revenue for all Districts to continue to increase over the long-term, primarily driven by the build-out of the waterfront developments along the Spokane River.

Both national and state of Idaho economic trends in fiscal 2024 were affected by the higher interest rate environment. The economy of Kootenai County was also impacted by higher interest rates, although activity in the local real estate markets continued to be very positive. The region continues to benefit economically from the arrival of the affluent urban dweller demographic that has spurred development of residential product, both within the downtown urban area and along the waterfront. The region is also following a national trend of increased rental apartment unit development. The 2025 economic forecast for the northern Idaho region is cautiously optimistic given the continued impact of higher interest rates. Private equity continues to move off the sidelines. Relocations (people, businesses) and property investment into the area will stimulate the local economy.

In summary, given the unknowns associated with the short and long-term impacts of the interest rate environment, the Agency remains optimistic about the future growth and redevelopment opportunities within the Agency's districts. Wise planning and sound debt management, combined with effective public and private partnerships, will help to pave the way for continued value-adding growth within the area.

CONTACTING THE AGENCY'S MANAGEMENT

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the Agency's finances and to demonstrate the Agency's accountability for monies received. If you have any questions about this report, please contact:

Tony Berns
ignite cda Executive Director
105 N. 1st – Suite 100
Coeur d'Alene, ID 83814
208-292-1630
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Financial Section

Basic Financial Statements

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STATEMENT OF NET POSITION
September 30, 2024

ASSETS	
Cash and cash equivalents	$ 10,999,187
Property taxes increment receivable	163,656
Construction in progress, net of allowance (Note 7)	12,468,052
Total assets	23,630,895
LIABILITIES	
Accounts payable	118,992
Accrued payroll and taxes	10,946
Due to Arts Commission	18,606
Long-term liabilities	
Due within one year	-
Due in more than one year	357,000
Total liabilities	505,544
NET POSITION	
Net investment in capital assets	12,468,052
Restricted to Lake District	-
Restricted to River District	8,405,663
Restricted to Atlas District	1,501,178
Restricted to Health Corridor District	750,458
Total net position	$ 23,125,351

The accompanying "Notes to Financial Statements"
are an integral part of these financial statements.

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STATEMENT OF ACTIVITIES
For the Year Ended September 30, 2024

FUNCTIONS / PROGRAMS	Expenses	Charges for Services	Net Governmental Activities
PRIMARY GOVERNMENT:			
General government activities:			
Arts	$ 25,919	$ -	$ (25,919)
Dues and subscriptions	20,829	-	(20,829)
Insurance	28,913	-	(28,913)
Miscellaneous	1,004	-	(1,004)
Office overhead	10,032	-	(10,032)
Partnership initiatives	27,500	-	(27,500)
Professional services	84,065	-	(84,065)
Project reimbursements	449,332	-	(449,332)
Travel and meetings	2,823	-	(2,823)
Wages, benefits, and payroll taxes	229,252	-	(229,252)
Total general government activities	$ 879,669	$ -	$ (879,669)
Interest on long-term debt - general	11,977	-	(11,977)
TOTAL PRIMARY GOVERNMENT	$ 891,646	$ -	$ (891,646)
GENERAL REVENUES:			
Property tax increment revenue			2,656,322
Interest earnings			139,451
Miscellaneous income			56,282
SPECIAL ITEMS:			
Gain from disposition of assets			1,323,796
Allowance for estimated costs in excess of net realizeable value			(8,521,000)
Land transfer cost reimbursement			(3,605,470)
Total general revenues and special items			(7,950,619)
CHANGE IN NET POSITION			(8,842,265)
NET POSITION, beginning of year			31,967,616
NET POSITION, end of year			$ 23,125,351

The accompanying "Notes to the Financial Statements"
are an integral part of this statement.

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GOVERNMENTAL FUNDS
BALANCE SHEET
September 30, 2024

	Lake District	River District	Atlas District	Health Corridor District	Total Governmental Funds
ASSETS					
Cash and cash equivalents	$ -	$ 3,215,855	$ 6,520,453	$ 1,262,879	$ 10,999,187
Property taxes increment receivable	-	94,340	57,573	11,743	163,656
Due from other Districts	-	5,526,186	43,669	-	5,569,855
Total assets	$ -	$ 8,836,381	$ 6,621,695	$ 1,274,622	$ 16,732,698
LIABILITIES					
Accounts payable	$ -	$ 19,059	$ 99,933	$ -	$ 118,992
Accrued payroll and taxes	-	10,946	-	-	10,946
Due to Arts Commission	-	44	4,584	13,978	18,606
Due to other Districts	-	43,669	5,016,000	510,186	5,569,855
Developer deposits	-	-	-	-	-
Total liabilities	-	73,718	5,120,517	524,164	5,718,399
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue- property taxes	-	88,208	56,778	11,030	156,016
Total deferred inflows of resources	-	88,208	56,778	11,030	156,016
FUND BALANCES					
Restricted	-	8,674,455	1,444,400	739,428	10,858,283
Total fund balances	-	8,674,455	1,444,400	739,428	10,858,283
Total liabilities, deferred inflows of resources, and fund balances	$ -	$ 8,836,381	$ 6,621,695	$ 1,274,622	$ 16,732,698

The accompanying "Notes to the Financial Statements" are an integral part of this statement.

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RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET POSITION
September 30, 2024

Total fund balances - Governmental Funds, September 30, 2024	$	10,858,283
Cost of land and construction in progress		12,468,052
Elimination of unavailable revenue- property taxes		156,016
Long-term debt balance - September 30, 2024		(357,000)
Net position, September 30, 2024	$	23,125,351

The accompanying "Notes to the Financial Statements"
are an integral part of this statement.

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GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
For the Year Ended September 30, 2024

	Lake District	River District	Atlas District	Health Corridor District	Total Governmental Funds
REVENUES					
Property tax increment revenue	$ -	$ 1,733,956	$ 273,809	$ 589,910	$ 2,597,675
Miscellaneous income	-	48,981	7,300	-	56,281
Penalties and interest on past due property taxes	-	-	-	-	-
Interest earnings	1,286	49,740	79,112	9,313	139,451
Total revenues	1,286	1,832,677	360,221	599,223	2,793,407
EXPENDITURES					
Current:					
Arts	-	17,295	2,730	5,894	25,919
Dues and subscriptions	-	11,529	4,604	4,696	20,829
Insurance	-	12,880	8,062	7,971	28,913
Miscellaneous	-	433	525	46	1,004
Office overhead	-	4,559	2,184	3,289	10,032
Partnership initiatives	-	21,250	3,125	3,125	27,500
Professional services	9,064	29,382	30,770	14,849	84,065
Project reimbursements	-	449,332	-	-	449,332
Travel and meetings	-	1,882	941	-	2,823
Wages, benefits and payroll taxes	-	108,926	60,163	60,163	229,252
Land transfer cost reimbursement	1,722,000	1,883,470	-	-	3,605,470
Debt service:					
Interest	-	11,977	-	-	11,977
Principal payments	-	-	-	-	-
Capital outlay:					
General government	-	145,272	4,093,076	-	4,238,348
Total expenditures	1,731,064	2,698,187	4,206,180	100,033	8,735,464
EXCESS/(DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE OTHER FINANCING SOURCES	(1,729,778)	(865,510)	(3,845,959)	499,190	(5,942,057)
OTHER FINANCING SOURCES					
Proceeds from disposition of assets	1,445,028	-	3,401,888	-	4,846,916
Total other financing sources	1,445,028	-	3,401,888	-	4,846,916
NET CHANGE IN FUND BALANCES	(284,750)	(865,510)	(444,071)	499,190	(1,095,141)
FUND BALANCES, beginning of year	284,750	9,539,965	1,888,471	240,238	11,953,424
FUND BALANCES, end of year	$ -	$ 8,674,455	$ 1,444,400	$ 739,428	$ 10,858,283

The accompanying "Notes to the Financial Statements" are an integral part of this statement.

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RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES
For the Year Ended September 30, 2024

Total net changes in fund balances for the year ended September 30, 2024	$	(1,095,141)
Add: Capital expenditures		4,238,348
Less: Proceeds from disposition of assets		(4,846,916)
Add: Gain from disposition of assets		1,323,796
Less: Allowance for estimated costs in excess of net realizeable value		(8,521,000)
Less: Difference between revenue earned on property taxes on modified accrual basis versus revenue on property taxes on accrual basis		58,648
Change in net position for the year ended September 30, 2024	$	(8,842,265)

The accompanying "Notes to the Financial Statements" are an integral part of this statement.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

ignite cda (the "Agency") is an urban renewal agency created by and existing under the Idaho Urban Renewal Law of 1965, as amended, and is an independent public body.

The accompanying financial statements include all aspects controlled by the Board of Commissioners of the Agency. The Agency is included in the City of Coeur d'Alene, Idaho's financial reporting based on certain criteria in GASB Statement No. 61. These statements present only the governmental activities of the Agency and are not intended to present the financial position and results of operations of the City of Coeur d'Alene, Idaho (the "City") in conformity with generally accepted accounting principles (GAAP).

Under the Idaho Code, in December 1997, the Coeur d'Alene City Council passed an ordinance that created the Coeur d'Alene Urban Renewal Agency, a legally separate entity from the City. That Agency was established to promote urban development and improvement in deteriorated areas within the Agency's boundaries. The Agency adopted the doing business as (dba) name Lake City Development Corporation in fiscal year 2001. The Agency adopted a new dba name ignite cda in fiscal year 2015. The Agency is governed by a maximum board of nine commissioners appointed by the City Council. The City Council has the ability to appoint and dismiss the board members of the Agency. These powers of the City meet the criteria set forth in GASB No. 61 for having financial accountability for the Agency. Based on the above, the Agency is discretely presented in the City of Coeur d'Alene's financial statements as a component unit.

Under the Idaho Code, the Agency has the authority to issue bonds. Any bonds issued by the Agency are payable solely from the proceeds of tax increment financing (or revenue allocation in Idaho) and are not a debt of the City of Coeur d'Alene. The City Council is not responsible for approving the Agency's budget or funding any annual deficits. The Agency controls its disbursements independent of the City Council.

The accounting methods and procedures adopted by the Agency conform to generally accepted accounting principles (GAAP) as applied to governmental entities. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following notes to the financial statements are an integral part of the Agency's basic financial statements.

B. Fund Accounting

The Agency uses funds to maintain its financial records during the fiscal year. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain Agency functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts.

Governmental Funds **–** Governmental funds focus on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The Agency has four governmental funds, all of which are special revenue funds.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

B. Fund Accounting (Concluded)

- *Lake District* – This fund is used to account for all financial resources of the Lake District. The Lake District is a separate and legally distinct district under the umbrella of the Agency. This district expired on December 31, 2021. Since December 31, 2021, the Agency has been in the process of distributing the net assets and winding down the District according to Idaho Statute. As of September 30, 2024, the Lake District is now fully closed and has no remaining assets or liabilities.

- *River District* – This fund is used to account for all financial resources of the River District. The River District is a separate and legally distinct district under the umbrella of the Agency. This district will expire on December 31, 2027, and the net assets will be distributed according to current Idaho Statute.

- *Atlas District* – This fund is used to account for all financial resources of the Atlas District. The Atlas District is a separate and legally distinct district under the umbrella of the Agency. This district will expire on December 31, 2038, and the net assets will be distributed according to current Idaho Statute.

- *Health Corridor District* – This fund is used to account for all financial resources of the Health Corridor District. The Health Corridor District is a separate and legally distinct district under the umbrella of the Agency. This district will expire on December 31, 2039, and the net assets will be distributed according to current Idaho Statute.

C. Basis of Presentation

Government-wide Financial Statements – The statement of net position and the statement of activities display information about the Agency as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The Agency has activities that are considered to be governmental as opposed to business-type activities.

The government-wide statements are prepared using the *economic resources* measurement focus. This differs from the manner in which governmental fund financial statements are prepared. Therefore, governmental fund financial statements include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

The government-wide statement of activities presents a comparison between direct expenses and program revenues for each function or program of the Agency's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Agency, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the Agency.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

C. Basis of Presentation (Concluded)

Fund Financial Statements – Fund financial statements report detailed information about the Agency. The focus of governmental fund statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Non-major funds are aggregated and presented in a single column. The Agency has not non-major funds.

The accounting and reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a flow of current financial resources measurement focus. The financial statements for governmental funds are a balance sheet, which generally includes only current assets and current liabilities, and a statement of revenues, expenses, and changes in fund balances, which reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources.

D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the full accrual basis of accounting. Governmental funds use the modified-accrual basis of accounting.

Revenues – Exchange and Non-exchange Transactions – Revenues resulting from exchange transactions, in which each party receives essentially equal value, are recorded on the accrual basis when the exchange takes place. On a modified-accrual basis, revenues are recorded in the fiscal year in which the resources are measurable and available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the Agency, available means expected to be received within 60 days of the fiscal year end.

Non-exchange transactions, in which the Agency receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include: timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the Agency must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Agency on a reimbursement basis. On a modified-accrual basis, revenues from non-exchange transactions must also be available before it can be recognized.

Under the modified-accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes available in advance, interest, and grants.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

D. Basis of Accounting (Concluded)

Expenses/Expenditures – On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable.

Governmental funds utilize the modified-accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except expenditures for debt service, prepaid expenses, and other long-term obligations, which are recognized when paid.

E. Cash and Cash Equivalents

Cash received by the Agency is pooled for investment purposes and is presented as “Cash and Cash Equivalents” on the financial statements. For presentation in the financial statements, cash and cash equivalents include cash on hand, amounts on deposit with banks, and investments with an original maturity of three months or less, at the time they are purchased by the Agency.

F. Capital Assets

General capital assets usually result from expenditures in the governmental funds. These assets are reported in the government-wide statement of net position but are not reported in fund financial statements.

All capital assets are capitalized at cost and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market value as of the date received. The Agency maintains a capitalization threshold of $5,000. Construction in progress costs are capitalized but not depreciated until the asset(s) are placed in service or disposed of. The cost of normal repairs and maintenance that do not add to the value of the asset or materially extend the assets useful life are not capitalized.

Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line over the estimated useful lives of the assets.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

G. Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, payables and accrued liabilities that will be paid from governmental funds are reported on the governmental fund financial statements regardless of whether they will be liquidated with current resources. However, claims and judgments and the noncurrent portion of capital leases, which will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they will be paid with current, expendable, available financial resources. In general, payments made within 60 days after year end are considered to have been made with current available financial resources. Bonds and other long-term obligations that will be paid from governmental funds are not recognized as a liability in the fund financial statements until due.

H. Fund Balance Classifications

The Agency has adopted GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions" (required implementation date of June 2011). This Statement establishes criteria for classifying governmental fund balances into specifically defined classifications. Classifications are hierarchical and are based primarily on the extent to which the Agency is bound to honor constraints on the specific purposes for which amounts in the funds may be spent. Application of the Statement requires the Agency to classify and report amounts in the appropriate fund balance classifications. The Agency's accounting and finance policies are used to interpret the nature and/or requirements of the funds and their corresponding assignment as restricted, committed, assigned, or unassigned.

The Agency reports the following classifications as applicable:

Non-spendable Fund Balance – Non-spendable fund balances are amounts that cannot be spent because they are either: (a) not in spendable form – such as inventory or prepaid insurance or (b) legally or contractually required to be maintained intact – such as a trust that must be retained in perpetuity.

Restricted Fund Balance – Restricted fund balances are restricted when constraints placed on the use of resources are either: (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation. Restrictions are placed on fund balances when legally enforceable legislation establishes a specific purpose for the funds. Legal enforceability means that the Agency can be compelled by an external party (e.g., citizens, public interest groups, the judiciary) to use resources created by enabling legislation only for the purposes specified by the legislation.

Committed Fund Balance – Committed fund balances are amounts that can only be used for specific purposes as a result of constraints imposed by the Board of Commissioners. Amounts in the committed fund balance classification may be used for other purposes with the appropriate due process by the Board of Commissioners. Committed fund balances differ from restricted fund balances because the constraints on their use do not come from outside parties, constitutional provisions, or enabling legislation.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

H. Fund Balance Classifications (Concluded)

Assigned Fund Balance – Assigned fund balances are amounts that are constrained by the Agency's intent to be used for specific purposes, but are neither restricted nor committed. Intent is expressed by: (a) the secretary/treasurer, or (b) an appointed body (e.g., a budget or finance committee) or official to whom the Commissioners have delegated the authority to assign, modify, or rescind amounts to be used for specific purposes. Assigned fund balance includes: (a) all remaining amounts that are reported in governmental funds (other than the general fund) that are not classified as non-spendable, restricted, or committed, and (b) amounts in the general fund that are intended to be used for a specific purpose. Specific amounts that are not restricted or committed in a special revenue, capital projects, debt service, or permanent fund, are assigned for purposes in accordance with the nature of their fund type. Assignment within the general fund conveys that the intended use of those amounts is for a specific purpose that is narrower than the general purposes of the Agency itself.

Unassigned Fund Balance – Unassigned fund balance is the residual classification for the general fund. This classification represents general fund balance that has not been assigned to other funds, and that has not been restricted, committed, or assigned to specific purposes within the general fund.

I. Net Position

Net position represents the difference between assets and deferred outflows of resources less liabilities and deferred inflows of resources. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets.

J. Fund Balance Flow Assumptions

Sometimes the Agency will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the Agency's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purposes, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

K. Net Position Flow Assumption

Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Agency or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Sometimes the Agency will fund outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the government's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (concluded)

L. Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

M. Property Taxes

Since the Agency is not a taxing entity, property taxes collected on the Agency's behalf by Kootenai County for 2023 are recorded as receivables. In the fund financial statements, property taxes are recorded as revenue in the period levied to the extent that they are collected within 60 days of year end, in accordance with the modified-accrual basis of accounting. Receivables collectible after the 60-day date are reflected in the fund financial statements as deferred inflows of resources. In the government-wide financial statements, property taxes are recorded as revenue in the period levied in accordance with the accrual basis of accounting.

The Agency receives a portion of the property taxes generated by the taxing entities within Kootenai County. These property taxes are collected on behalf of the Agency by Kootenai County each December on the assessed value within the Agency's districts listed as of the previous December tax rolls. Assessed values are an approximation of market value. Assessed values are established by the County Assessor. Property tax payments are due in one-half installments in December and June. Property taxes become a lien on the property when it is levied.

N. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Agency has only one type of item, which arises only under a modified-accrual basis of accounting, which qualifies for reporting in this category – unavailable tax increment revenue. This item is reported only in the governmental funds balance sheet. This amount is deferred and recognized as an inflow of resources in the period the amounts become available.

NOTE 2: STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgetary Information

Budgets are adopted on the cash basis. An annual budget is adopted for each fund. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed as an extension of formal budgetary integration. This is in conformance with Idaho State Statutes, which require that budgeted amounts lapse at the end of a fiscal year and are not available to be carried forward to be used in addition to the succeeding year's appropriation.

Reported budgeted amounts are as originally adopted or as amended by the Board. Professional management cannot legally amend appropriations within the budget without first seeking Board approval once the budget has been approved. The Board properly approved the original budgets, and each of the Agency's district budgets were amended during the fiscal year ending September 30, 2024.

NOTE 3: CASH AND CASH EQUIVALENTS

General:

State statutes authorize the Agency's investments and deposits. The Agency is authorized to invest in demand deposits, savings accounts, U.S. Government obligations and its agencies, obligations of Idaho and its agencies, fully collateralized repurchase agreements, prime domestic commercial paper, prime domestic bankers acceptances, bonds, debentures or notes of any corporation organized, controlled and operating within the U.S. which have at their purchase an "A" rating or higher, government pool and money market funds consisting of any of these securities listed. No violations of these categories have occurred during the year.

Custodial Credit Risk:

Custodial credit risk is the risk that in the event of a failure of a financial institution, the Agency's deposits and investments may not be returned to it. The Agency does not have a deposit policy for custodial credit risk. The carrying amount of the Agency's deposits is $10,999,187 and the bank balance is $11,008,399. At September 30, 2024, the Agency's deposits were exposed to custodial credit risk as follows:

NOTE 3: CASH AND CASH EQUIVALENTS (Concluded)

Deposits without exposure to custodial credit risk:	
Amounts insured by FDIC	$ 187,500
Deposits with exposure to custodial credit risk:	
Amounts collateralized with securities in trust, but not in ignite cda's name	10,820,899
Total Deposits	$ 11,008,399
Cash and cash equivalents at September 30, 3024 consist of the following:	
Deposits	$ 11,008,399
Total	11,008,399
Cash and cash equivalents are presented in the financial statements as follows:	
Cash and cash equivalents	10,999,187
Total	$ 10,999,187

NOTE 4: CAPITAL ASSETS

Following is a recap of capital assets for the fiscal year ended September 30, 2024:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets, not being depreciated:				
Construction in progress	$ 20,273,824	$ 4,238,348	$ 3,523,120	$ 20,989,052
Less: allowance for estimated costs in excess of NRV	-	(8,521,000)	-	(8,521,000)
Total capital assets, net of allowance, not being depreciated	20,273,824	(4,282,652)	3,523,120	12,468,052
Governmental activities capital assets, net	$ 20,273,824	$ (4,282,652)	$ 3,523,120	$ 12,468,052

NOTE 5: LONG-TERM DEBT

Bond Payable – Washington Trust (2019 Series):

On January 11, 2019, the Agency entered into a Revenue Allocation Bond agreement with Washington Trust Bank (2019 Series). The Agency may borrow up to $7,000,000. This financing is intended to fund eligible strategic capital expenditure projects within the Agency's River District. Maturity was set for August 1, 2028 and the interest rate was set at the fixed rate of 3.3% per annum.

NOTE 5: LONG-TERM DEBT (Concluded)

Payments on the Note are due in semi-annual installments based on the aggregate principal amount drawn, plus accrued interest, pursuant to an amortization schedule. The first amortized payment is payable on the first February or August 1 following draws totaling $1,000,000. As of September 30, 2024, the District has drawn a total of $357,000 on the Note. Accordingly, a schedule of future payments for the Note has not been presented, as the amounts and timing of the District's remaining draws are still unknown. The Bond is secured by the River District's pledge of the tax increment revenue allocation proceeds, subject to prior liens as described in the Note Purchase and Security Agreement.

The following is a summary of all debt activity for the fiscal year ended September 30, 2024:

	Beginning Balance	Principal Additions	Principal Payments	Ending Balance	Due in One Year
Bond Payable - WA Trust 2019	$ 357,000	$ -	$ -	$ 357,000	$ -
	$ 357,000	$ -	$ -	$ 357,000	$ -

NOTE 6: COMMITMENTS AND CONTINGENCIES

On June 21, 2007, a certificate of completion was issued concerning the improvements made to the development known as Riverstone West Phase I. At that time, a Limited Recourse Promissory Note was entered into between the Agency and Riverstone West, LLC in the amount of $6,682,237 at 5.0% simple interest per annum. In March 2016, Mortgage Investment Trust Corporation acquired the note. The note is to be repaid in semi-annual payments of 74% of the tax revenue allocation proceeds from the private development known as Riverstone West Phase I. Payments will continue until paid in full or by August 1, 2028. The total interest on the note cannot exceed $2,000,000. The current outstanding balance is $3,710,117.

In May of 2013, a Limited Recourse Promissory Note was entered into between the Agency and Mill River Seniors in the amount of $326,000 at 3.75% simple interest per annum. The note is scheduled to be paid in semi-annual payments of 74% of the tax revenue allocation proceeds from the private development known as Mill River Seniors affordable housing. Payments will continue until paid in full or by August 1, 2028. The total interest on the note cannot exceed $97,800. The current outstanding balance is $309,547.

In May of 2013, a Limited Recourse Promissory Note was entered into between the Agency and the Principals of Riverstone West Apartments in the amount of $395,000 at 3.75% simple interest per annum. The note is scheduled to be paid in semi-annual payments of 74% of the tax revenue allocation proceeds from the private development known as Riverstone West Family Apartments. Payments will continue until paid in full or by August 1, 2028. The total interest on the note cannot exceed $118,500. The current outstanding balance is $389,159.

NOTE 6: COMMITMENTS AND CONTINGENCIES (Concluded)

In October of 2012, a Limited Recourse Promissory Note was entered into between the Agency and the principals of the Riverstone West Phase 2 in the amount of $823,058 at 4.25% simple interest per annum. The note is scheduled to be paid in semi-annual payments of 74% of the tax revenue allocation proceeds from the private development known as Riverstone West Phase 2. Payments will continue until paid in full or by August 1, 2028. The total interest on the note cannot exceed $246,917. During fiscal 2024, the Agency paid the remaining outstanding balance of $10,494, satisfying this obligation in full.

In December of 2015, a Limited Recourse Promissory Note was entered into between the Agency and the principals of Active West, LLC in the amount of $344,610 at 2.5% simple interest per annum. The note is scheduled to be paid in semi-annual payments of 74% of the tax revenue allocation proceeds from the private development known as Circuit at Seltice Project. Payments will continue until paid in full or by August 1, 2028. The total interest on the note cannot exceed $103,383. The current outstanding balance is $105,660.

In December of 2015, a Limited Recourse Promissory Note was entered into between the Agency and the principals of Riverstone West Apartments III, LLC in the amount of $280,000 at 2.5% simple interest per annum. The note is scheduled to be paid in semi-annual payments of 74% of the tax revenue allocation proceeds from the private development known as Riverstone West Apartments III Project. Payments will continue until paid in full or by August 1, 2028. The total interest on the note cannot exceed $84,000. The current outstanding balance is $271,219.

The above-mentioned Limited Recourse Promissory Notes and Improvement Reimbursement Agreements are not reflected in the accompanying financial statements because payments by the Agency to the contract counterparties are conditional upon the Agency receiving tax increment revenue on the underlying properties each year.

In June of 2020, the City of Coeur d'Alene and the Agency entered into an Agreement for Transfer of Property, whereby the City transferred by Warranty Deed approximately 45.48 acres of City-owned land (collectively known as the "Atlas Mill Property") to the Agency with the desire that the Agency facilitate the development of the Atlas Mill Property pursuant to the applicable urban renewal plan. The City's acquisition costs for the Atlas Mill Property were the aggregate amount of $9,172,408. Per the Agreement, the Agency intends to reimburse the City for the City's acquisition costs for the Property to the extent that the Agency's board determines its revenues from development of the property exceed the Agency's costs of development in each of its appropriate urban renewal districts. It is the Agency's position that the Agency's stated intent to reimburse the City is not a legally enforceable obligation and does not rise to the level of a liability as defined under Governmental Accounting Standards. Accordingly, the Agency recognized a gain on the land transfer in the amount of $9,172,408 in its fiscal 2020 financial statements. The development and disposition of various areas within the Atlas Mill Project commenced in fiscal 2021 and has continued to date. During fiscal 2024, the Agency's board of directors approved a total of $3,605,470 in land transfer cost reimbursements to the City, with $1,722,000 being repaid from the Lake District and $1,883,470 being repaid from the River District. As the Lake District is now fully closed, there are no more amounts the Agency is able to reimburse the City from the Lake District. The timing and amount of any future additional reimbursements back to the City are ultimately at the discretion of the Agency's board. Accordingly, the ability, timing and amount of any future reimbursements to the City cannot be determined at this time.

NOTE 7: SPECIAL ITEMS

During fiscal year ending September 30, 2024, the Agency had the following transactions which qualifies and are presented as a special item in the accompanying statement of activities:

Gain from disposition of assets:

- Atlas Mill Site Development Area 13 – The Agency received proceeds, net of closing costs, in the amount of $1,445,028, resulting in a net gain from disposition of $1,042,489, within the Lake District.

- Atlas Mill Site Development Areas 9, 16, 17, 18 and 19 – The same buyer acquired all of these Areas as part of the same transaction. The Agency received total proceeds, net of closing costs, in the amount of $3,401,888, resulting in a net gain from disposition of $281,307, all within the Atlas District.

Allowance for Estimated Costs in Excess of Net Realizable Value:

Governmental Accounting Standards Board Statement No. 62 (*Sales of Real Estate*) requires that "the carrying amount of a real estate project, or parts thereof, held for sale or development and sale should not exceed net realizable value. If the costs exceed net realizable value, an allowance should be provided to reduce the carrying amount to estimated net realizable value, determined on the basis of an evaluation of individual projects."

As of September 30, 2024, the Agency's total estimated costs attributable to the saleable portion of Areas 11 and 20 within the overall Atlas Mill Site Development project are estimated to exceed the projected net realizable value upon their disposition, by the amount of $8,521,000. Accordingly, the Agency has established an allowance for estimated costs in excess of net realizable value against the accumulated costs (CIP) on the accompanying statement of net position and has reflected the allowance as a reduction in current year net position on the accompanying statement of activities. Management's estimate is based on its best estimate of the eventual projected sales value of Areas 11 and 20, the accumulated costs to date attributable to Areas 11 and 20, and the estimated future costs to be incurred to the point where the Areas are saleable. The estimated allowance is subject to several variables and actual results could differ significantly from estimated amounts.

Land Transfer Cost Reimbursement:

During fiscal 2024, the Agency's board of directors authorized the partial reimbursement of the City's cost of the Atlas Mill Site Property, per the terms of the "Agreement for Transfer of Property" between the City and the Agency (See Note 6). The Agency reimbursed the City for $1,722,000 of the City's acquisition cost of the Property attributable to the Lake District, and $1,883,470 in acquisition cost attributable to the River District.

NOTE 8: RISK MANAGEMENT

The Agency is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets, errors and omissions, injuries to employees and natural disasters. The Agency contracts with an insurance company for property insurance (including boiler and machinery) and general liability insurance.

NOTE 8: RISK MANAGEMENT (Concluded)

An outside insurance company protects professional liability with a $2,000,000 liability and a $3,000,000 umbrella. Errors and omissions liability has a $2,000,000 liability with $2,000,000 in the aggregate annually per insured. Additionally, crime, boiler and machinery insurance is maintained. Automobile liability has a $2,000,000 single limit of liability.

NOTE 9: FUND BALANCE / NET ASSET CLASSIFICATIONS

The Agency operates three separately legally distinct funds – the River District, the Atlas District and the Health Corridor District. Revenues earned in each district can only be legally expended within the geographic boundary defined by each district. Because of this restriction, the Agency reports both fund balance and net position according to the amount legally restricted to expenditures within each district.

NOTE 10: EXPENDITURES IN EXCESS OF BUDGET

River District – Total actual expenditures for the River District exceeded total final budgeted expenditures by approximately $75,800 for the fiscal year ended September 30, 2024. The excess over budget was primarily attributable to the timing of capital outlay expenditures on the ongoing Atlas Mill Site Development project within the River District.

Health Corridor District - Total actual expenditures for the Health Corridor District exceeded total final budgeted expenditures by approximately $7,900 for the fiscal year ended September 30, 2024.

Financial Section

Required Supplementary Information

ignite cda

RIVER DISTRICT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL
For the Year Ended September 30, 2024

	Original Budgeted Amounts	Final Budgeted Amounts	Actual Amounts	(1) Adjustments to Actual Amounts	Actual Amounts Budgetary Basis	Variance With Final Budget
REVENUES						
Property tax increment revenue	$ 1,698,156	$ 1,731,115	$ 1,733,956	$ (4,492)	$ 1,729,464	$ (1,651)
Miscellaneous income		-	48,981	-	48,981	48,981
Interest earnings	14,400	45,000	49,740	-	49,740	4,740
Total revenues	1,712,556	1,776,115	1,832,677	(4,492)	1,828,185	52,070
EXPENDITURES						
Current:						
Art	16,982	17,311	17,295	-	17,295	(16)
Communications	1,500	1,500	-	-	-	(1,500)
Dues and subscriptions	10,325	10,325	11,529	-	11,529	1,204
Insurance	4,640	4,640	12,880	-	12,880	8,240
Miscellaneous	1,500	1,500	433	-	433	(1,067)
Office overhead	6,301	6,301	4,559	-	4,559	(1,742)
Partnership initiatives	-	-	21,250	-	21,250	21,250
Professional services	74,750	31,600	29,382	5,438	34,820	3,220
Project reimbursements	443,463	443,463	449,332	-	449,332	5,869
Travel and meetings	4,061	4,061	1,882	-	1,882	(2,179)
Wages, benefits and payroll taxes	115,086	115,086	108,926	-	108,926	(6,160)
Land transfer cost reimbursement	1,883,470	1,883,470	1,883,470	-	1,883,470	-
Debt service:						
Interest	12,800	12,800	11,977	-	11,977	(823)
Principal payments	-	-	-	-	-	-
Capital outlay:						
General government	-	79,798	145,272	(15,985)	129,287	49,489
Special project reserve	350,000	-	-	-	-	-
Total expenditures	2,924,878	2,611,855	2,698,187	(10,547)	2,687,640	75,785
NET CHANGE IN FUND BALANCES	(1,212,322)	(835,740)	(865,510)	6,055	(859,455)	(23,715)
FUND BALANCE, beginning of year	9,539,965	9,539,965	9,539,965	-	9,539,965	-
FUND BALANCE, end of year	$ 8,327,643	$ 8,704,225	$ 8,674,455	$ 6,055	$ 8,680,510	$ (23,715)

[1] - Adjustments to actual amounts consist of converting from modified-accrual basis to cash basis.

The accompanying "Notes to the Financial Statements" are an integral part of this statement.

ATLAS DISTRICT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL
For the Year Ended September 30, 2024

	Original Budgeted Amounts	Final Budgeted Amounts	Actual Amounts	(1) Adjustments to Actual Amounts	Actual Amounts Budgetary Basis	Variance With Final Budget
REVENUES						
Property tax increment revenue	$ 327,544	$ 335,427	$ 273,809	$ (795)	$ 273,014	$ (62,413)
Miscellaneous income	-	-	7,300	-	7,300	7,300
Interest earnings	24,000	76,500	79,112	-	79,112	2,612
Total revenues	351,544	411,927	360,221	(795)	359,426	(52,501)
EXPENDITURES						
Current:						
Art	3,275	3,354	2,730	(2,730)	-	(3,354)
Communications	750	750	-	-	-	(750)
Dues and subscriptions	5,163	5,163	4,604	-	4,604	(559)
Insurance	2,320	2,320	8,062	-	8,062	5,742
Miscellaneous	4,385	4,387	525	-	525	(3,862)
Office overhead	3,151	3,151	2,184	-	2,184	(967)
Partnership initiatives	-	-	3,125	-	3,125	3,125
Professional services	163,025	43,000	30,770	1,592	32,362	(10,638)
Travel and meetings	2,031	2,031	941	-	941	(1,090)
Wages, benefits and payroll taxes	57,542	57,542	60,163	-	60,163	2,621
Capital outlay:						
General government	4,535,000	4,329,000	4,093,076	(86,723)	4,006,353	(322,647)
Special project reserve	100,000	-	-	-	-	-
Total expenditures	4,876,642	4,450,698	4,206,180	(87,861)	4,118,319	(332,379)
EXCESS/(DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE OTHER FINANCING SOURCES	(4,525,098)	(4,038,771)	(3,845,959)	87,066	(3,758,893)	279,878
OTHER FINANCING SOURCES						
Proceeds from disposition of assets	4,870,000	3,372,872	3,401,888	-	3,401,888	29,016
Total other financing sources	4,870,000	3,372,872	3,401,888	-	3,401,888	29,016
NET CHANGE IN FUND BALANCES	344,902	(665,899)	(444,071)	87,066	(357,005)	308,894
FUND BALANCE, beginning of year	1,888,471	1,888,471	1,888,471	-	1,888,471	-
FUND BALANCE, end of year	$ 2,233,373	$ 1,222,572	$ 1,444,400	$ 87,066	$ 1,531,466	$ 308,894

[1] - Adjustments to actual amounts consist of converting from modified-accrual basis to cash basis.

The accompanying "Notes to the Financial Statements" are an integral part of this statement.

HEALTH CORRIDOR DISTRICT FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL
For the Year Ended September 30, 2024

	Original Budgeted Amounts	Final Budgeted Amounts	Actual Amounts	Variance With Final Budget
REVENUES				
Property tax increment revenue	$ 588,103	$ 600,003	$ 589,910	$ (10,093)
Interest earnings	2,400	8,200	9,313	1,113
Total revenues	590,503	608,203	599,223	(8,980)
EXPENDITURES				
Current:				
Art	5,881	6,000	5,894	(106)
Communications	750	750	-	(750)
Dues and subscriptions	5,163	5,163	4,696	(467)
Insurance	2,320	2,320	7,971	5,651
Miscellaneous	552	554	46	(508)
Office overhead	3,151	3,151	3,289	138
Partnership initiatives	-	-	3,125	3,125
Professional services	20,025	14,600	14,849	249
Travel and meetings	2,031	2,031	-	(2,031)
Wages, benefits and payroll taxes	57,542	57,542	60,163	2,621
Special project reserve	50,000	-	-	-
Total expenditures	147,415	92,111	100,033	7,922
EXCESS/(DEFICIENCY) OF REVENUES OVER EXPENSES BEFORE OTHER FINANCING SOURCES	443,088	516,092	499,190	(16,902)
NET CHANGE IN FUND BALANCES	443,088	516,092	499,190	(16,902)
FUND BALANCE, beginning of year	240,238	240,238	240,238	-
FUND BALANCE, end of year	$ 683,326	$ 756,330	$ 739,428	$ (16,902)

The accompanying "Notes to the Financial Statements"
are an integral part of this statement.

Financial Section

Report Required by the GAO

HOOVER
Certified Public Accountant | Business Consultant

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Independent Auditor's Report

To the Board of Commissioners
ignite cda
Coeur d'Alene, Idaho

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of ignite cda, as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise ignite cda's basic financial statements and have issued our report thereon dated February 19, 2025.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered ignite cda's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of ignite cda's internal control. Accordingly, we do not express an opinion on the effectiveness of ignite cda's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether ignite cda's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS* (CONCLUDED)

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Scott P. Hoover, CPA

Scott P. Hoover, CPA, PLLC
Liberty Lake, WA

February 19, 2025